



2019 Nonprofit Organizations New York Salary and Benefits Report

Based on a Salary and Benefits Survey of Nonprofit Organizations in the U.S.A., Authored and Administered by



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About Bluewater Nonprofit Solutions

Bluewater Nonprofit Solutions is a leading provider of salary and benefits surveys and credit card processing to nonprofit organizations. Their leading edge survey tools offer unlimited customization and flexible reporting options that allow quick, affordable tailoring of a survey to meet the needs of any associations, industry groups, professional societies, or chambers of commerce. Bluewater was founded by former nonprofit executives, and was created out of their deep knowledge and experiences providing day-to-day leadership within charitable organizations for more than 30 years. To learn more, visit www.bwnps.com

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Introduction

Developing the Survey

The 2019 Nonprofit Organizations Salary and Benefits Survey was designed to address the unique compensation and benefit practices of nonprofits in the U.S.A. Prior to developing the survey, extensive research was completed to ensure the survey reports would satisfy the needs of the nonprofit sector. The survey used a state-of-the-art online questionnaire to collect total cash compensation data on 311 nonprofit specific positions from entry-level to executive directors. Where possible, detailed benefits information was collected to cover plan costs, participation rates and eligibility for medical, dental, vision, life, disability, and retirement plans. More than 34 general benefit offerings from employee leave to telecommuting are covered as well. An executive benefits section provides additional information on these benefits and on employment agreements.

Data Effective Date

Survey participants were asked to provide responses to all survey questions with data that was valid for their organization as of May 1, 2018.

Data Sources

Participation in the survey was open to all U.S. based nonprofit organizations with at least 1 full time employee working 30 or more hours per week. All Data within the 2019 Nonprofit Organizations Salary and Benefits Reports were obtained directly from nonprofit organizations. As a condition to participating in the survey, each participant was asked to verify that they were an employee that had been authorized by their organization to provide the information requested in the survey. Additionally, they acknowledged that they would provide accurate survey information for their organization. No third party data was used in this report.

Data Confidentiality

All questionnaire data have been handled in the strictest confidence by Bluewater Nonprofit Solutions. The data within this report is presented in aggregate to protect the confidentiality of participating organizations. In the case where data specific to a particular organization could possibly be identified, the results have not been published or the presentation of the data has been changed to protect the identity of the organization.

Survey Data Collection

Data was collected through an online questionnaire on the Bluewater Nonprofit Solutions' website. Nonprofits were invited to complete the survey from June 15th through November 15th, 2018. Prior to completing the questionnaire, participants were asked to register and verify that they were authorized by their organizations to complete the survey.

Survey Participation

Participation in the survey was promoted through a variety of channels. The NonProfit Times invited its subscribers to participate in the survey through a series of vehicles including email communications, social media, advertisements on its website, and print and electronic advertisements in its magazines, newsletters and publications. Bluewater Nonprofit Solutions promoted participation in the survey to its customers and other nonprofit organizations through emails, social media, and by advertising on its website. Additionally, the New York Council of Nonprofits (NYCON) invited their members to participate in the survey.

Survey Completion

Organizational Data

Survey participants were asked to provide information about their nonprofit organization to make it possible for the survey results to be displayed by operating budget size, number of full-time employees, geographic region, and field of work (based on the classifications in the National Taxonomy of Exempt Organizations). These data are used extensively throughout the report.

Position Matching and Entering Compensation Data

Prior to completing the compensation section of the questionnaire, participants were asked to match the organization's positions to benchmark jobs found in one of 28 job families. Job families are used to group relevant jobs together by functional area of responsibility (e.g., all jobs related to income development). The survey questionnaire made use of benchmark jobs during the - Position Code: matching process to accommodate the many differences between the size, field, and programs offered by various nonprofit organizations. Because of these differences, similar job titles used across multiple organizations are likely to have differing levels of responsibility and scope associated with them. The use of benchmark jobs helps level the playing field by asking survey participants to match their organization's positions to a predefined list of positions using job descriptions, not job titles.

Once the appropriate benchmark jobs were selected, participants were asked to enter compensation data for each position. They were instructed to enter data for full-time employees only and to match each employee to only one benchmark job description. If more than one employee was being reported for a position, participants were asked to provide average annual compensation data for the group. The majority of the fields on the Position Code: entry page were mandatory to ensure data completeness. Participants were given the option to enter the - Position Code: title used by their organization.

Organizations that completed the survey by the deadline were provided a complimentary Executive Summary report of the survey results and were given a discount on the purchase price of the full survey report.

Understanding what Survey Responses are Displayed

The online survey questionnaire was designed with functionality and tools that helped survey participants provide accurate data. A series of business rules were used during the data entry process. These business rules help improve the quality of the survey data by providing data validation in real time. Once participation in the survey was closed, a series of additional data quality checks are made. Survey participants were contacted directly to verify suspect responses, and changes were made to these survey participants' data as necessary.

Salary data was not collected for part-time positions. However, the data can be used as a starting point for determining part-time pay by calculating a percentage of the base salary amount reported in the data.

As part of the quality control process, data display rules are used to determine what information is presented throughout the report. The following data display guidelines are utilized throughout the report.

Position Data Titles Removed For Insufficient Data

Individual job title reports are not displayed where fewer than 5 organizations have provided a response. In cases where fewer than 5 responses are available, the data is still used for the aggregated data reporting in the Job Family and Operating Unit Compensation Costs & Practices reports.

Survey Responses Not Displayed

Survey responses are displayed as a hyphen (-) in cases where data is not available or where an insufficient number of organizations provided a response to the survey question. In the case where a zero is displayed, this data should be considered valid and the response accurate.

Displaying Statistical Data (AVG, MIN, 25th PCTL, Median, 75th PCTL, MAX)

The key statistical measures of Average (AVG), Minimum (MIN), 25th Percentile (25th PCTL), Median (50th PCTL), 75th Percentile (75th PCTL), and Maximum (MAX) are used to display data throughout the report. In cases where fewer than 4 organizations have provided valid data, only the AVG field will display data. All other statistical fields will display a hyphen (-) when data is not available.

Throughout the report, survey responses will be displayed as numbers unless otherwise indicated by the use of a percentage (%) or dollar (\$) sign.

Overview of Survey Participants

Characteristics of Participating Organizations

This section provides information about the 152 nonprofit organizations in the state of New York that completed the 2019 Nonprofit Organizations Salary and Benefits Survey. These organizations provided detailed information on benefit practices and compensation data on 99 different nonprofit positions. The tables in this section provide an overview of the participants based upon where they are located, their operating budget size, field of services and the number of full-time staff they employ.

Full-Time Employees	Number of Organizations
1-10	79
11-25	8
26-50	28
51-100	6
101-200	16
201 or more	15

Field of Work	Number of Organizations
Arts, Culture, and Humanities	27
Education	10
Environment and Animals	7
Health	14
Human Services	64
International, Foreign Affairs	1
Public, Societal Benefit	20
Mutual/Membership Benefit	6
Unknown, Unclassified	3

Operating Budget	Number of Organizations
Less than \$499,999	38
\$500,000 - \$999,999	30
\$1,000,000 - \$2,499,999	13
\$2,500,000 - \$4,999,999	21
\$5,000,000 - \$9,999,999	3
\$10,000,000 - \$24,999,999	17
\$25,000,000 - \$49,999,999	2
\$50,000,000 or more	28

Survey Participants

ACR Health Action for Older Persons Adirondack Historical Association Agricultural Stewardship Association Always There In-Home Care American Friends of the Statens Museum for Kunst Aphrodite Medical Arts at the Palace Association for Vision Rehabilitation and Employment Better Business Bureau of Upstate New York Billie Jean King Leadership Institute **Binghamton University Community Schools** BRIDGES Brooklyn Bridge Park Conservancy **Brooklyn Volunteer Lawyers Project CAPTAIN Community Human Services** Care Net Pregnancy Center of Central New York Carroll Gardens Association Catholic Charities Brooklyn and Queens Catskill Hudson Area Health **Education Center Cause Effective** Cazenovia Recovery Systems Center for Applied Psychology at **Bikur Cholim** Central Adirondack Partnership for the 21st Century

Chenango Arts Council Chicken & Egg Pictures Child Care Council Child Care Council of Orange County **Child Development Council** Children of Promise Children's Home of Poughkeepsie **Chinatown Manpower Project** CITYarts **Clemens Center** Community Action Partnership for Dutchess County **Community Care Network of Nichols** Comunilife **Consumer Directed Personal Assistance** Association of New York State Crime Victims Assistance Center Cub Care Children's Center Day One DDI Dextra Baldwin McGonagle Foundation **Dutchess Tourism Dyson Foundation** East Side Neighborhood Recreation Center EmcArts Employee Assistance Program of Warren, Washington and Saratoga Counties

Environmental Advocates of New York Epilepsy Foundation of Northeastern New York **Episcopal Charities of the** Diocese of New York Erie Canal Museum Families First in Essex County Family Justice Center of Erie County Family of Woodstock Family Planning of South Central New York Family Resource Network Family Service Communities Family Services Fence Magazine Foodlink Footsteps Friends of Seniors of Dutchess County Genesee Country Museum Girl Be Heard **GiveWell Community Foundation** Great Schools For All Greater Utica Chamber of Commerce Handicapped Children's Association Heights and Hills Helpusadopt.org Hofstra University Museum of Art Hudson Valley LGBTQ Community Center Hudson Valley Mental Health Human Services Council of New York Huntington Arts Council Huntington Memorial Library Huther Doyle

Integrate Autism Employment Advisors Interfaith Partnership for the Homeless Kali's Klubhouse Kirkland Art Center L'Arche Syracuse Lakeview Health Services Liberty Resources LifeSong Malignant Hyperthermia Association of the United States Meals on Wheels for Western New York Mechanicville Area **Community Services Center** Mediation Center of Dutchess County Mint Theater Company Modern Language Association of America Mohonk Preserve Music Conservatory of Westchester National Museum of Racing and Hall of Fame New York Cares New York City Police Foundation New York Council of Nonprofits **New York Foundation** New York International Children's Film Festival North Country Behavioral Healthcare Network Northside Center for Child Development On Point for College

Oneida County Tourism Otsego Land Trust **Otsego Rural Housing Assistance** Pathways, Inc. Progressive Victory Project Morry PS21 **Rainbow Chimes** Ralph E. Ogden Foundation **Regional Economic** Community Action Program **Rhinebeck Writers Retreat** Rise-NY RUPCO Safe Harbors of the Hudson Schuyler Center for Analysis and Advocacy Sculpture Space Seven Valleys Health Coalition Shared Interest Social Enterprise and Training Center Special Olympics New York St Paul's Center **STOMP Out Bullying** Stray Haven Humane Society & SPCA Strive International Susquehanna SPCA The Eye-Bank for Sight Restoration The Felix Organization The Institute for Human Services

The Legal Aid Society of Rochester, New York The Strong The Transition Network The Working World TMI Project **Ulster Literacy Association** United Way of Broome County United Way of Delaware & Otsego Counties Urban Homesteading Assistance Board Vera House VISIONS/Services for the Blind and Visually Impaired Voelker Orth Museum Wallkill River School Warwick Community Bandwagon Waterkeeper Alliance Watervliet Civic Chest West Islip Youth Enrichment Services Westchester County Bar Association Western New York Rural Area Health Education Center William B. Ogden Free Library Woodstock School of Art

Guide to Locating and Using the Report Data

Changes in Data from 2017 to 2019

Each section within the report contains a table that shows changes in the data for each field from 2017 to 2019. This table gives the user a quick snapshot of the changes and possible future data trends for each area of information. Each positive or negative number shows the percentage change in the data from 2017 to 2019. A hyphen (-) is displayed when comparable data is not available from the previous year. All results presented in this table represent the nationwide average for the data (shown as, All Organizations). Below is a sample report section showing what the table looks like, and how the results will be displayed.

 $\langle /$

Chief Development Officer -- Position Code: 10004

Detailed Analysis

	Scop				Base	Salary			Bonus				Total Cash Compensation							
Geogra	phic Region	# 01	# of Full Time EMPs	# of Years With ORG	AVG	MIN	25th PCTL	Median	75th PCTL	мах	% of ORGs Paying	% of Eligible EMPs RCVNG	MAX % Payout	AVG % Paid	AVG	MIN	25th PCTL	Median	75th PCTL	МАХ
	Northoast II S	20	4	6.0	\$111,065	\$46,800	\$72,005	\$103,700	\$132,000	\$243,090	25.00%	40.00%	14.00%	3.37%	\$113,066	\$46,800	\$72,005	\$103,700	\$132,000	\$275,61
	This se	ction	ofe	each	,805	\$45,000	\$60,900	\$82,000	\$87,000	\$200,000	33.33%	100.00%	12.00%	2.13%	\$93,305	\$45,000	\$60,900	\$83,500	\$87,000	\$200,00
	report sl	hows	ho	w the	0,240	\$62,000	\$85,000	\$157,200	\$187,000	\$210,000	20.00%	100.00%	25.00%	23.14%	\$149,960	\$62,000	\$85,000	\$157,200	\$187,000	\$258,60
	•				,551	\$50,000	\$72,800	\$80,000	\$104,763	\$175,400	11.11%	100.00%	4.00%	3.85%	\$91,774	\$50,000	\$72,800	\$80,000	\$104,763	\$175,40
	data h				4,599	\$15,080	\$83,150	\$118,450	\$133,660	\$266,937	27.27%	-						118,450	\$133,660	\$266,93
	from 2	017	to 20	018	,883	\$66,796	\$76,750	\$86,000	\$94,500	\$135,500	33.33%	E	ach f	ield ir	n this r	eport	will	86,000	\$100,757	\$135,50
	All Urga, tation	s 61	1	5.7	\$107,010	315,080	\$72,500	\$90,000	\$135,500	\$266,937	26.23%		disp	lay th	ne pos	itive c	or	90,000	\$135,500	\$275,61
											negative percentage change									
nange	es in Data fr	om 20	r/t	0 2018	5							in t	he da	ata fro	om 20	17 to	2018	1 I		

The report below shows how the data has changed in each field from 2017 to 2018. A positive percentage represents a represents a number that has decreased in value from 2017 to 2018. This symbol ">" will be used whenever a positive percentage change is greated in an 100 percent. A hyphen (-) is displayed when comparable data is not available.

Scope		Base Salary				Bonus				To, ' Cash Compensation							
# of Ful Time EMPs	# of Years With ORG	AVG	MIN	25th PCTL	Median	75th PCTL	MAX	% of ORGs Paying	% of Eligible EMPs RCVNG			AVG	MIN	25th PCTL	Median	75th PCTL	мах
All Organizations -1.00%	2.80%	-6.69%	-56.91%	-1.36%	-10.00%	-9.03%	-31.55%	-3.83%	9.19%	-50.00%	24.27%	-5.97%	-56.91%	-3.17%	-14.29%	-9.03%	-29.33%

Finding and Using the Compensation Data

This section will help you understand what information is available within the compensation reports and where to find it. Each report section presents unique information that can be used to quickly assess market competitiveness and benchmark compensation practices. The compensation data is organized and displayed through four different reports. When used in combination, the report sections provide a comprehensive view of compensation practices throughout all levels of an organization.

Quick Guide to the Compensation Report Sections

Type of Information Needed		Where to Find the Information
\checkmark Salary and bonus information for a single position		Individual Job Title Reports
 Compensation data for a department or group of related positions 		Job Family Reports
✓ Compensation data for all positions within the organization		Operating Unit Compensation Costs & Practices Report
 Employee data and compensation practices for the whole organization 	·	Employee Turnover & Salary Increases Report

The information available within each report section is presented by multiple views to allow for easy comparisons against relevant peer organizations by geographic location, operating budget, or field of work. Each compensation segment below contains a brief description of the information available within the report section. Look for the *Suggested Uses for the Data* component for recommendations and guidance on how the data might be used for comparison purposes.

Individual Job Title Reports

Individual Job Title reports provide base salary, bonus information, and total cash compensation data for a specific position title. Each report includes:

- Benchmark Job Description Used for the Position
- Total Number of Organizations Reporting Data for the Position
- Average Number of Full-Time Employees within the Position
- Average Number of Years Employed with the Organization
- Base Salary Compensation Statistics
- Percentage of Organizations Offering Bonus Pay
- Percentage of Employees Receiving Bonus Pay
- Maximum Bonus Offered
- Average Bonus Pay Received
- Total Cash Compensation Statistics

Suggested Uses for the Data:

- ✓ Benchmark your organization's base salary or total cash compensation practices for a specific job title.
- ✓ Compare employee length of service for a specific position within your organization.
- ✓ Evaluate your organization's bonus or incentive pay practices for a particular position.
- ✓ Find comparable data to satisfy IRS Intermediate Sanctions documentation requirements for your organization's top executives.

Job Family Reports

Job Family reports provide a department level view of compensation data for a group of related jobs. 22 unique Job Family Reports are displayed within the compensation section of the report. Each Job Family report includes:

- Listing of the Individual Position Titles Included within the Job Family
- Number of Organizations Reporting Data for the Job Family
- Number of Full-Time Employees within the Job Family
- Number of Years Job Family Employees have been with the Organization
- Total Cash Compensation Cost for each Employee within the Job Family
- Total Cash Compensation Cost Statistics for the Job Family
- Percentage of Job Family Total Cash Compensation Costs Comprised of Bonus Pay
- Percentage of Organizations Offering Bonus Pay to Job Family Positions
- Percentage of Employees within the Job Family Receiving Bonus Pay

Suggested Uses for the Data:

- ✓ Benchmark your organization's compensation costs for a department or group of related positions.
- ✓ Compare employee tenure within your organization at a department level.
- ✓ Evaluate your organization's incentive or bonus pay practices for a particular department.

Operating Unit Compensation Costs & Practices Report

The Operating Unit report provides aggregated compensation data for all positions within an organization. Each report includes:

- Number of Organizations Reporting Data
- Number of Full-Time Employees within the Organization
- Number of Years Employees have been with the Organization
- Total Cash Compensation Costs for each Employee within the Organization
- Total Cash Compensation Cost Statistics for the Organization
- Percentage of Total Cash Compensation Comprised of Bonus Pay
- Percentage of Organizations Offering Bonus Pay
- Percentage of Employees Receiving Bonus Pay

Suggested Uses for the Data:

- ✓ Benchmark your organization's total compensation costs.
- ✓ Compare the organization's overall employee tenure and retention practices.
- ✓ Evaluate your organization's incentive or bonus pay practices.

Employee Turnover & Salary Increases Report

This report section provides aggregated employee turnover & salary increase data at the organization level. Each report includes:

- Number of Organizations Reporting Data
- Number of Full-Time Employees within the Organization
- Percentage of Full-Time Exempt Level Staff
- Number of Part-Time Employees within the Organization
- Number of Years Employees have been with the Organization
- Full-Time Employee Turnover Statistics
- Annual Salary Increases for Prior Year
- Projected Salary Increases for Current Year

Suggested Uses for the Data:

- ✓ Benchmark your organization's full-time employee turnover.
- ✓ Analyze the organization's mix of exempt versus non-exempt employees.
- ✓ Compare the organization's projected and prior year annual salary increase practices.
- ✓ Evaluate the competitiveness of the organization's staffing model.

Finding and Using the Benefits Data

This section will help you understand what information is available within the benefit reports and where to find it. Each report section presents unique information that can be used to quickly assess market competitiveness and benefit practices. The benefits data is organized and displayed through eighteen different reports. When used in combination, the report sections provide a complete view of benefit practices throughout the nonprofit sector.

Quick Guide to the benefit Report Sections	
Type of Information Needed	Where to Find the Information
✓ Information about general benefits offered to employees	General Benefit Offerings Report
✓ Flexible Spending Accounts offerings and practices	Flexible Spending Accounts Report
 Type of leave benefits provided and number of days offered (e.g. vacation leave) 	Organizational Leave Reports
 Methods used to compensate employees for overtime 	Overtime Practices Report
 Medical plans offered and employee eligibility and participation rates 	Medical Plan Offerings Report
 Dental plans offered and employee eligibility and participation rates 	Dental Plan Offerings Report
 Vision plans offered and employee eligibility and participation rates 	Vision Plan Offerings Report
 Costs paid by the organization for employee for medical coverage 	Medical Plan Costs Report
 Costs paid by the organization for employee for dental coverage 	Dental Plan Costs Report
 Costs paid by the organization for employee for vision coverage 	Vision Plan Costs Report
 Prescription drug plan benefits and employee costs 	Prescription Drug Plan Offerings & Costs Report
 Life insurance and disability plan offerings and employee participation 	Life Insurance & Disability Plan Offerings Report
 Timeframe employees must wait before life and disability benefits are available 	• Life Insurance & Disability Plan Eligibility Report
 Retirement plan options and employee participation 	Retirement Plan Offerings Report
 Employee vesting periods for retirement plans 	Retirement Plan Eligibility Report
 Maximum organization and employee retirement plan contributions 	Retirement Plan Contributions Report
 Additional perks offered to key executive positions 	Executive Benefit Offerings Report
 Composition and use of employment agreements for key executives 	Executive Employment Agreement Reports

Quick Guide to the Benefit Report Sections

The information available within each report section is presented by multiple views to allow for easy comparisons against relevant peer organizations by geographic location, operating budget, number of employees, or field of work. Each benefit segment below contains a brief description of the information available within the report section. Look for the *Suggested Uses for the Data* component for recommendations and guidance on how the data might be used for comparison purposes.

General Benefit Offerings Report

This report section provides information about 34 different general benefits that are offered by organizations to their employees. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Each Benefit Type

Suggested Uses for the Data:

- ✓ Benchmark your organization's general benefit practices.
- ✓ Identify additional benefits that can be offered to increase market competitiveness.
- ✓ Evaluate the competitiveness of the organization's benefit package.

Flexible Spending Accounts Report

The Flexible Spending Account report provides information on healthcare and dependent care account usage and practices. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Flexible Spending Account Programs
- Maximum Employee Contribution Statistics

Suggested Uses for the Data:

- ✓ Analyze the use of flexible spending account benefit programs within the marketplace.
- ✓ Evaluate the competitiveness of your organization's flexible spending account program.

Organizational Leave Reports

Includes the following 9 Report Sections: Paid Vacation Leave, Paid Sick Leave, Paid Corporate Holidays, Paid Floating Holidays, Paid Personal Days, Paid Bereavement, Extended Sick Leave Pool, Paid Time Off (PTO), Family and Medical Leave (FMLA) with Pay

These reports provide data on the number of leave days provided to employees based upon the length of service with the organization. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Each Benefit Type
- Number of Leave Days Offered to Employees by Length of Employment with the Organization
- Percentage of Organizations Offering Benefits to Part-Time Employees

Suggested Uses for the Data:

- ✓ Benchmark your organization's employee leave practices.
- ✓ Identify emerging market trends in the use of employee leave programs.
- ✓ Evaluate the competitiveness of the organization's employee leave practices for part-time staff.

Overtime Practices Report

This report section provides information on how organizations compensate employees that work overtime. The report provides data on employees classified by the Fair Labor Standards Act as exempt and non-exempt. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Utilizing Each Compensation Method

Suggested Uses for the Data:

✓ Benchmark your organization's overtime practices for exempt and non-exempt staff.

Medical, Dental and Vision Plan Offering Reports

These reports provide information on the scope and usage of medical, dental and vision plans made available by organizations to their employees. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Plan Benefits
- Percentage of Organizations Offering Each Plan Type
- Percentage of Employees Enrolled in Each Plan Type
- Eligibility Time Frame Requirements for Employee Plan Participation
- Percentage of Organizations Offering Plan Coverage to Part-Time Employees
- Percentage of Organizations Offering Reimbursement for Medical Plan Opt-Out

Suggested Uses for the Data:

- ✓ Benchmark your organization's medical, dental, or vision plan offerings.
- ✓ Identify emerging market trends in the use of medical, dental and vision plans.
- ✓ Assess the competitiveness of the organization's employee eligibility time frame for plan participation.
- ✓ Evaluate your organization's practice of providing medical, dental or vision plan benefits to part-time staff.

Medical, Dental and Vision Plan Cost Reports

These reports show the monthly cost and percentage of the cost paid by the organization for all medical, dental and vision plan offerings. Each report includes:

- Number of Organizations Reporting Data
- Total Monthly Cost for Plan Coverage
- Percentage of Monthly Cost Paid By the Organization

Suggested Uses for the Data:

- ✓ Benchmark your organization's medical, dental, or vision plan costs.
- ✓ Identify opportunities to reduce medical, dental, and vision plan costs.
- Evaluate the competitiveness of the organization's premium cost share coverage for each medical, dental, or vision plan offered.

Prescription Drug Plan Offerings & Costs Report

This report provides data on prescription drug plan offerings and the costs associated with filling a prescription through retail and mail order pharmacies. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Prescription Drug Plan Benefits
- Cost to Fill a 30-Day Supply of Medication at a Retail Pharmacy
- Cost to Fill a 90-Day Supply of Medication Through a Mail Order Pharmacy

Suggested Uses for the Data:

- ✓ Compare your organization's prescription drug plan costs
- Identify opportunities to reduce prescription drug plan costs.

Life Insurance & Disability Plan Offerings Report

This report provides information on the types of life insurance and disability plans offered to employees and participation rates by plan type. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Each Plan Type
- Percentage of Employees Enrolled in Each Plan Type
- Percentage of Organizations Offering Plan Coverage to Part-Time Employees

Suggested Uses for the Data:

- ✓ Benchmark your organization's life insurance and disability plan offerings.
- ✓ Evaluate the participation rates of your employees within each plan type.

Life Insurance & Disability Plan Eligibility Report

This report provides information on life insurance and disability plans eligibility time frames for each plan type offered to employees. Each report includes:

- Number of Organizations Reporting Data
- Eligibility Time Frame Requirements for Employee Plan Participation

Suggested Uses for the Data:

✓ Assess the competitiveness of the organization's employee eligibility time frame for plan participation.

Retirement Plan Offerings Report

This report provides information on the types of retirement plans offered to employees and participation rates by plan type. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Each Plan Type
- Percentage of Employees Enrolled in Each Plan Type
- Percentage of Organizations Offering Plan Coverage to Part-Time Employees

Suggested Uses for the Data:

- ✓ Compare your organization's retirement plan offerings.
- ✓ Evaluate employee participation rates within each plan type.

Retirement Plan Eligibility Report

This report provides information on retirement benefits eligibility time frames for each retirement plan option offered to employees. Each report includes:

- Number of Organizations Reporting Data
- Eligibility Time Frame Requirements for Employee Plan Participation

Suggested Uses for the Data:

✓ Assess the competitiveness of the organization's employee eligibility time frame for plan participation.

Retirement Plan Contributions Report

This report shows the maximum percentage an organization will contribute to each plan type as a percentage of an employee's salary. Each report includes:

- Number of Organizations Reporting Data
- Maximum Organization Contribution by Plan Type

Suggested Uses for the Data:

- ✓ Benchmark your organization's retirement plan benefits.
- ✓ Identify opportunities to reduce retirement plan costs.

Executive Benefit Offerings Report

Reports are provided for the following 13 Executive Positions: Chief Executive Officer/ President/Executive Director, Chief Operating Officer/Associate Executive Director, Executive Vice President, Chief Administrative Officer, Chief Advocacy Officer, Chief Development Officer, Chief Financial Officer, Chief Human Resources Officer, Chief Information Officer, Chief Marketing Officer, Chief Medical Officer, Chief Program Officer, Chief of Staff

These reports provide market data on the percentage of organizations that offer 11 additional benefits to executive level positions. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Additional Benefits for Executives
- Percentage of Organizations Offering Each Benefit Type

Suggested Uses for the Data:

- ✓ Evaluate the competitiveness of the organization's executive compensation package.
- ✓ Find comparable data to satisfy IRS Intermediate Sanctions documentation requirements for your organization's top executives.
- ✓ Identify additional benefits that can be offered to increase market competitiveness.

Executive Employment Agreement Reports

Reports are provided for the following 13 Executive Positions: Chief Executive Officer/ President/Executive Director, Chief Operating Officer/Associate Executive Director, Executive Vice President, Chief Administrative Officer, Chief Advocacy Officer, Chief Development Officer, Chief Financial Officer, Chief Human Resources Officer, Chief Information Officer, Chief Marketing Officer, Chief Medical Officer, Chief Program Officer, Chief of Staff

These reports provide information on the use of five popular contract terms found within employment agreements. The reports also cover the length of the agreement and the percentage of organizations that use employment agreements for each position. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Utilizing Employment Agreements for Executives
- Number of Years the Employment Agreement Covers
- Percentage of Organizations that Utilize Each Contract Term

Suggested Uses for the Data:

- ✓ Benchmark your organization's employment agreement practices.
- ✓ Identify what components and contract terms are used most frequently.
- ✓ Evaluate the competitiveness of the organization's executive compensation package.

Report Presentation Views

The information within the report is presented by multiple reporting views to allow the user to quickly identify the most relevant data set for comparison. The following four distinct reporting views are used throughout the report to display the data: 1) Operating Budget, 2) Geographic Region, 3) Field of Work, and 4) Number of Employees. Each section within the report utilizes three of the available reporting views to present the data. The reporting views utilized are dependent upon the content and the relevance to the data being displayed. Each of the four reporting views contains predefined "bands" or subcategories that organize the display of the data. One additional aspect of each reporting view is the All Organizations row. The All Organizations row provides a summary of the data being displayed within each band of the reporting view. See the charts below for definitions of the bands displayed within the reporting views.

Geographic Region	States within the Region
Northeast U.S.	Connecticut, Delaware, Maine, Maryland, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, Vermont
Southeast U.S.	Alabama, District of Columbia, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee, Virginia, West Virginia
North Central U.S.	Illinois, Indiana, Iowa, Michigan, Minnesota, Nebraska, North Dakota, Ohio, South Dakota, Wisconsin
South Central U.S.	Arkansas, Louisiana, Missouri, Oklahoma, Texas, Kansas
Northwest U.S.	Alaska, California, Hawaii, Idaho, Montana, Oregon, Washington, Wyoming
Southwest U.S	Arizona, Colorado, Nevada, New Mexico, Utah

Operating Budget Organization Fiscal-Year Operating	Field of Work	Sub-Categories
Expenses)	Arts, Culture, and Humanities	Arts, Culture, and Humanities
Less than \$499,999	Education	Educational Institutions
\$500,000 - \$999,999	Environment and Animal	Environmental Quality Protection, Beautification Animal Related
\$1,000,000 - \$2,499,999		Health - General & Rehabilitative
\$2,500,000 - \$4,999,999	Health	Mental Health, Crisis Intervention Disease, Disorders, Medical Disciplines
\$5,000,000 - \$9,999,999		Medical Research Crime, Legal Related
\$10,000,000 - \$24,999,999		Employment, Job Related Agriculture, Food, Nutrition
\$25,000,000 - \$49,999,999	Human Services	Housing, Shelter Public Safety, Disaster Preparedness and Relief
\$50,000,000 or more		Recreation, Sports, Leisure, Athletics Youth Development Human Services
Number of Employees	International, Foreign Affairs	International, Foreign Affairs, and National Security
(Full Time Staff) 1-10	Public, Societal Benefit	Civil Rights, Social Actions, Advocacy Community Improvement, Capacity Building Philanthropy, Voluntarism, and Grantmaking Science and Technology Research Institutes
11-25		Social Science Research Institute Public, Society Benefit
26-50	Religion Related	Religion, Spiritual Development
51-100	Mutual/Membership Benefit	Mutual/Membership Benefit Organizations, Othe
101-200	Unknown, Unclassified	Unknown
201 or more		

Explanation of Data Fields Used

The sections within this report are laid out in a similar fashion throughout. The rows within each report segment the data by "bands" to allow the user to quickly identify the appropriate data point. The bands are a subset of each Reporting View (e.g., Geographic Region, Operating Budget, Field of Work, and Number of Employees). The Reporting View and related bands remain consistent and repeat throughout this report. The columns within the report are used to display the key report findings. Each data field column heading used within a report section has a precise definition that explains what information is being presented. Throughout the report, information will be displayed as numbers unless otherwise indicated by the use of a percentage (%) or dollar (\$) sign. Standard abbreviations are also used within the column data field headings. See the section below for more information about the abbreviations and data fields definitions used throughout this report.

Data Field Abbreviations

In order to simplify the table headers used in this report, certain words were abbreviated throughout the report. Below is a list of the abbreviations used along with the definition of each.

- AVG (Average) The result of dividing two or more values by the total number of values.
- COMP (Compensation) Salary paid an employee for work performed.
- CTRB (Contribution) Dollar amount employee or organization pays toward a specific employees benefit plan.
- EMPs (Employees) Persons working for an organization.
- EXEC (Executive) Typically the senior most staff working for an organization.
- MAX (Maximum) The highest value within the data set.
- MIN (Minimum) The lowest value within the data set.
- ORGs (Organizations) Individual nonprofit organizations.
- PCTL (Percentile) A value on a scale of one hundred.
- % (Percentage) A rate or proportion per hundred.
- # (Number) The count of organizations.

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• RCVNG (Receiving) – Employees who receive the benefit noted.

Compensation Data Field Definitions

ompensation Data Field D	efinitions
Data Field Name	Data Field Definition
# of Full-Time EMPs	The average number of full-time employees being reported for the specific data set.
# of ORGs	The total number of organizations that provided a response for the data being reported.
# of Part-Time EMPs	The average number of part-time employees being reported for the specific data set.
# of Years with ORG	The average number of years an employee (s) has worked for the organization.
% of Eligible EMPs RCVNG	The average percentage of bonus eligible employees that have received a bonus or incentive payment within organizations that offer bonus/incentive pay.
% of Exempt EMPs	The average percentage of employees within an organization that are classified as being exempt from the Fair Labor Standard Act (FLSA).
% of ORGs Paying	The percentage of organizations paying a bonus or incentive in addition to base salary.
% of TOTAL CASH COMP	The average percentage of total cash compensation that is comprised of bonus or incentive pay.
25th PCTL	Represents the data value at the 25th percentile. In this case, 25 percent of all reported values are lower than this point and 75 percent of all reported values are higher than this point.
75th PCTL	Represents the data value at the 75th percentile. In this case, 75 percent of all reported values are lower than this point and 25 percent of all reported values are higher than this point.
AVG	Represents the statistical average for the reported data.
AVG % Paid	Of those organizations paying bonus or incentive pay, this field identifies the average percentage of base pay being given to employees within the position.
Cost Per EMP	The average total cash compensation cost of a full-time employee for the data being reported.
Current Year Projection All Staff	The current year projected average salary percentage increase for all staff within an organization.
MAX	Represents the highest value for the reported data.
MAX % Payout	For those organizations paying bonus or incentive pay, this field shows the maximum percentage of base salary that is offered to employees within the position.
Median	The exact middle point of the data. It is also referred to as the 50th percentile (the point at which 50 percent of the reported values are lower and 50 percent of the reported value reports are higher).
MIN	Represents the lowest value for the reported data.
Prior Year All Staff	The prior year average salary percentage increase for all staff within an organization.
Prior Year EXEC Staff	The prior year average salary percentage increase for executive level staff within an organization.
Total Cash Compensation	The combination of base salary and all bonuses or incentive payments made to an employee on an annual basis that would be considered W2 income to the employee.
Total Cash Compensation Costs as a	The percentage of an organization's operating budget that is comprised of total cash compensation
Percentage of the Operating Budget	expenses.

Employee Benefits Data Field Definitions

nployee Benefits Data Field	Definitions
Data Field Name	Data Field Definition
# of ORGs	The total number of organizations that provided a response for the data being reported.
% Paid by ORG	The average percentage of the monthly benefit cost paid for by the organization.
% of EMPs in Plan	The average percentage of employees that participate in the plan.
% of ORGs Offering	The percentage of organizations offering the benefit.
% of ORGs Offering After 5 Years	The percentage of organizations that offer retirement benefits to employees after 5 years of employment.
After 30 Days	The percentage of organizations that offer the benefit between 30-90 days following the employee's start date.
% of ORGs Offering at 30 Days Following EMP Start Date	The percentage of organizations that offer the benefit between 30-90 days following the employee's start date.
After 90 Days	The percentage of organizations that offer the benefit more than 90 days following the employee's start date.
% of ORGs Offering at 90 Days Following	The percentage of organizations that offer the benefit more than 90 days following the employee's
EMP Start Date	start date.
% of ORGs Offering Benefit to Part-Time EMPs	The percentage of organizations offering the benefit to part-time employees.
% of ORGs Offering in years 1-3	The percentage of organizations that offer retirement benefits to employees between 1-3 years after the start of employment.
% of ORGs Offering in years 3-4	The percentage of organizations that offer retirement benefits to employees between 3-4 years after the start of employment.
On 1 st of Month	The percentage of organizations that offer the benefit at the first of the month following the employee's start date.
% of ORGs Offering on 1st of the Month Following EMP Start Date	The percentage of organizations that offer the benefit at the first of the month following the employee's start date.
On EMP Start Date	The percentage of organizations that offer the benefit on the employee's start date.
% of ORGs Offering on EMP Start Date	The percentage of organizations that offer the benefit on the employee's start date.
% of ORGs Offering Opt Out Benefit Option To EMPs	The percentage of organizations that offer employees the option to opt-out of medical benefits and receive reimbursement.
% of ORGs Utilizing	The percentage of organizations that utilize employment agreements for executive positions.
% of ORGs Utilizing (Exempt Staff)	The percentage of organizations using the overtime practice for employees classified as exempt by the Fair Labor Standards Act (FLSA).
% of ORGs Utilizing (Non-Exempt Staff)	The percentage of organizations using the overtime practice for employees not classified as exempt by the Fair Labor Standards Act (FLSA).
% ORGs Offering Within 1st Year	The percentage of organizations that offer retirement benefits to employees within the first year of employment.

Data Field Name	Data Field Definition
25th PCTL	Represents the data value at the 25th percentile, where 25 percent of all reported values are lower
25017612	than this point and 75 percent of all reported values are higher than this point.
75th PCTL	Represents the data value at the 75th percentile, where 75 percent of all reported values are lower
	than this point and 25 percent of all reported values are higher than this point.
AVG	Represents the statistical average for the reported data.
Disability Benefit: % Of ORGs Offering	The percentage of organizations offering disability benefits to part-time employees.
Benefit to Part-Time EMPs	
Life Insurance Benefit: % Of ORGs	The percentage of organizations offering life insurance benefits to part-time employees.
Offering Benefit to Part-Time EMPs	
Mail Order Formulary Cost	The average cost to an employee to fill a 90-day mail order pharmacy prescription for a brand name
Wall Order Formulary Cost	medication listed on the organization's drug formulary.
Mail Order Generic Cost	The average cost to an employee to fill a 90-day mail order pharmacy prescription for a generic
Mail Older Generic Cost	medication listed on the organization's drug formulary.
Mail Order Non-Formulary Cost	The average cost to an employee to fill a 90-day mail order pharmacy prescription for a brand name
Mail Order Non-Formulary Cost	medication not listed on the organization's drug formulary.
MAX	Represents the highest value for the reported data.
Median	The exact middle point of the data. It is also referred to as the 50th percentile (the point at which 50
Ineutati	percent of the reported values are lower and 50 percent of the reported value reports are higher).
Medical Plan Opt Out	The percentage of organizations that offer employees the option to opt-out of medical benefits and
Medical Plan Opt Out	receive reimbursement.
MIN	Represents the lowest value for the reported data.
ORG Max CTRB %	The average percentage the organization will contribute to each retirement plan type as a percentage of an employee's salary.
Percentage of Organizations Offering	The percentage of organizations offering the benefit.
Each Benefit	The percentage of organizations offering the benefit.
Percentage of Organizations Offering	The percentage of organizations that offers each executive benefit.
Each Executive Benefit	
Percentage of Organizations Utilizing	The percentage of organizations that utilize each contract term in an employment agreement.
Each Contract Term	
	The average cost to an employee to fill a 30-day retail pharmacy prescription for a brand name
Retail Formulary Cost	medication listed on the organization's drug formulary.
	The average cost to an employee to fill a 30-day retail pharmacy prescription for a generic medication
Retail Generic Cost	listed on the organization's drug formulary.
	The average cost to an employee to fill a 30-day retail pharmacy prescription for a brand name
Retail Non-Formulary Cost	medication not listed on the organization's drug formulary.
Term of Agreement (Years)	The average number of years the employment agreement covers.
Total Monthly Cost	The average monthly cost for the benefit provided.

Navigating the Report Using Bookmarks

This report utilizes the Adobe bookmark process. The bookmark hierarchy displayed in the navigation pane on the left-hand side of the page works like other graphical "trees." If there are bookmarks nested inside, the branch will be marked with a plus sign (+). Click on the plus sign to expand the branch and show the bookmarks at that level. If the branch is already expanded, it will be marked with a minus sign (-). Click on the minus sign to collapse the branch and hide the bookmarks from view.

When you select (click on) a specific bookmark, Adobe[®] Reader closes the navigation pane and automatically scrolls to that specific page within the document. You can then easily re-display the navigation pane by clicking on the "Show Navigation Pane" button in the toolbar.



Administrative Assistant, Intermediate Level -- Position Code: 2001

Detailed Analysis

Performs routine clerical and administrative functions such as drafting correspondence, scheduling appointments and travel, organizing and maintaining paper and electronic files, updating databases, or providing information to callers. Prepares and formats reports, presentations, program materials, and other documents as necessary using the full suite of office productivity software.

Scope	•					Base	Salary				Во	nus			Total	Cash (Compe	nsation	
Operating Budget	# of ORGs	# of Full Time EMPs	# of Years With ORG	AVG	MIN	25th PCTL	Median	75th PCTL	МАХ	% of ORGs Paying	% of Eligible EMPs RCVNG	MAX % Payout	AVG % Paid	AVG	MIN	25th PCTL	Median	75th PCTL	МАХ
\$0 to \$499,999	1	1	1.0	\$15,080	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%	\$15,080	-	-	-	-	-
\$500,000 to \$999,999	3	1	4.3	\$36,380	-	-	-	-	-	66.67%	0.00%	0.00%	0.00%	\$36,380	-	-	-	-	-
\$1,000,000 to \$2,499,999	3	2	1.0	\$40,667	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%	\$40,667	-	-	-	-	-
\$2,500,000 to \$4,999,999	1	1	2.0	\$42,000	-	-	-	-		0.00%	0.00%	0.00%	0.00%	\$42,000	-	-	-	-	-
\$5,000,000 to \$9,999,999	4	2	4.5	\$34,100	\$21,900	\$27,375	\$33,250	\$39,975	\$48,000	0.00%	0.00%	0.00%	0.00%	\$34,100	\$21,900	\$27,375	\$33,250	\$39,975	\$48,000
\$10,000,000 to \$24,999,999	7	2	4.9	\$35,377	\$22,600	\$30,125	\$34,000	\$39,550	\$51,688	28.57%	0.00%	0.00%	0.00%	\$35,377	\$22,600	\$30,125	\$34,000	\$39,550	\$51,688
\$25,000,000 to \$49,999,999	2	5	4.0	\$31,994	-	-	-		-	0.00%	0.00%	0.00%	0.00%	\$31,994	-	-	-	-	-
\$50,000,000 or More	1	9	21.0	\$32,188	-	-	-	- \	-	0.00%	0.00%	0.00%	0.00%	\$32,188	-	-	-	-	-
All Organizations	22	2	4.6	\$34,929	\$15,080	\$29,213	\$35,650	\$40,000	\$51,688	18.18%	0.00%	0.00%	0.00%	\$34,929	\$15,080	\$29,213	\$35,650	\$40,000	\$51,688

2																A			
Scope	•					Base	Salary				Βοι	nus			lotal	Cash (Compe	nsation	
Field of Work	# of ORGs	# of Full Time EMPs	# of Years With ORG	AVG	MIN	25th PCTL	Median	75th PCTL	МАХ	% of ORGs Paying	% of Eligible EMPs RCVNG	MAX % Payout	AVG % Paid	AVG	MIN	25th PCTL	Median	75th PCTL	МАХ
Arts, Culture, and Humanities	1	3	2.0	\$39,100		-	-	•	-	0.00%	0.00%	0.00%	0.00%	\$39,100	-	-	-	-	-
Education	2	2	2.5	\$33,500	-		-		-	50.00%	0.00%	0.00%	0.00%	\$33,500	-	-	-	-	-
Environment and Animals	0	-	-	-	-			-	-	-	-	-	-	-	-	-	-	-	-
Health	2	4	7.0	\$40,844	-			-	-	50.00%	0.00%	0.00%	0.00%	\$40,844	-	-	-	-	-
Human Services	15	2	5.2	\$32,976	\$15,080	\$27,932	\$32,188	\$38,232	\$51,000	13.33%	0.00%	0.00%	0.00%	\$32,976	\$15,080	\$27,932	\$32,188	\$38,232	\$51,000
International, Foreign Affairs	0	- /		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public, Societal Benefit	2	- 1	1.0	\$43,000		-	-	-	-	0.00%	0.00%	0.00%	0.00%	\$43,000	-	-	-	-	-
Religion Related	0		-	- /		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Mutual, Membership Benefit	0	-	•	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Unknown, Unclassified	0	-	-	-	- /	-	-	-	-	-	-	-	-	-	-	-	-	-	-
All Organizations	22	2	4.6	\$34,929	\$15,080	\$29,213	\$35,650	\$40,000	\$51,688	18.18%	0.00%	0.00%	0.00%	\$34,929	\$15,080	\$29,213	\$35,650	\$40,000	\$51,688

Administrative Assistant, Intermediate Level -- Position Code: 2001

Detailed Analysis

Scope	9					Base	Salary			Bonus					Total Cash Compensation				
Geographic Region	# of ORGs	# of Full Time EMPs	# of Years With ORG	AVG	MIN	25th PCTL	Median	75th PCTL	МАХ	% of ORGs Paying	% of Eligible EMPs RCVNG	MAX % Payout	AVG % Paid	AVG	MIN	25th PCTL	Median	75th PCTL	МАХ
Northeast U.S.	22	2	4.6	\$34,929	\$15,080	\$29,213	\$35,650	\$40,000	\$51,688	18.18%	0.00%	0.00%	0.00%	\$34,929	\$15,080	\$29,213	\$35,650	\$40,000	\$51,688
Southeast U.S.	0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
North Central U.S.	0	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-
South Central U.S.	0	-	-	-	-	-	-	-	-			-	-	-	-	-	-	-	-
Northwest U.S.	0	-	-	-	-	-	-	-	-	-	.	-		-	-	-	-	-	-
Southwest U.S.	0	-	-	-	-	-	-	-		-	-	-	-/	-	-	-	-	-	-
All Organizations	22	2	4.6	\$34,929	\$15,080	\$29,213	\$35,650	\$40,000	\$51,688	18.18%	0.00%	0.00%	0.00%	\$34,929	\$15,080	\$29,213	\$35,650	\$40,000	\$51,688

Changes in Data from 2017 to 2018

The report below shows how the data has changed in each field from 2017 to 2018. A positive percentage represents a number that has increased in value from 2017 to 2018, and a percentage with a negative sign represents a number that has decreased in value from 2017 to 2018. This symbol ">" will be used whenever a positive percentage change is greater than 100 percent. A hyphen (-) is displayed when comparable data is not available.

Scope	Base Salary	Bonus	Total Cash Compensation
# of # of Full Years Time With EMPs ORG	25th 75th AVG MIN PCTL Median PCTL MAX	% of % of Eligible ORGs EMPs MAX % AVG % Paying RCVNG Payout Paid	25th 75th AVG MIN PCTL Median PCTL MAX
All Organizations -37.76% -27.61%	1.34% -17.84% -2.62% 6.33% 5.26% -28.66%	10.10% 100.00% 100.00% 100.00%	0.98% -17.84% -2.62% 5.33% 5.26% -28.66%

Employee Benefits Section

Detailed Analysis

Scope					Medica	al Plan Offe	erings & E	mployee R	articipatio	a Rates		
			PPO Plan		HMO Plan		POS	S Plan	HDHI	P Plan	Indemnity Plan	
# of Employees	# of ORGs	% of ORGs Offering	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan
1-10	56	76.79%	69.77%	54.46%	9.30%	56.00%	9.30%	51.00%	23.26%	51.30%	0.00%	0.00%
11-25	19	94.74%	55.56%	56.60%	16.67%	35.00%	5.56%	80.00%	44.44%	54.85%	0.00%	0.00%
26-50	14	100.00%	64.29%	63.58%	7.14%	90.00%	7.14%	74.00%	50.00%	39.98%	0.00%	0.00%
51-100	12	100.00%	58.33%	42.86%	0.00%	0.00%	8.33%	78.00%	66.67%	55.50%	8.33%	73.00%
101-200	8	100.00%	50.00%	28.31%	50.00%	41.25%	0.00%	0.00%	50.00%	22.94%	12.50%	1.00%
201 or more	5	100.00%	80.00%	27.85%	20.00%	40.00%	40.00%	14.50%	40.00%	34.02%	0.00%	0.00%
All Organizations	114	87.72%	64.00%	51.51%	13.00%	48.00%	9.00%	51.67%	39.00%	47.06%	2.00%	37.00%

Scope			Eligibility Ti	me Frame for Medica	Employee Pa al Plans	rticipation in
# of Employees	# of ORGs	% of ORGs Offering	% of ORGs Offering on EMP Start Date	% of ORGs Offering on 1st of the Month Following EMP Start Date	at 30 Days	% of ORGs Offering at 90 Days t Following EMP Start Date
1-10	56	76.79%	34.88%	30.23%	9.30%	18.60%
11-25	19	94.74%	16.67%	33.33%	16.67%	33.33%
26-50	14	100.00%	7.14%	64.29%	7.14%	14.29%
51-100	12	100.00%	25.00%	50.00%	8.33%	16.67%
101-200	8	100.00%	0.00%	12.50%	50.00%	37.50%
201 or more	5	100.00%	0.00%	0.00%	40.00%	60.00%
All Organizations	114	87.72%	22.00%	35.00%	15.00%	24.00%

Part Time Employee Coverage	Medical Plan Opt Out				
% of ORGs Offering Benefit to Part Time EMPs	% of ORGs Offering Opt Out Benefit Option To EMPs				
17.95%	30.23%				
23.53%	22.22%				
38.46%	28.57%				
41.67%	50.00%				
50.00%	50.00%				
20.00%	20.00%				
27.66%	32.00%				

Detailed Analysis

Scope			Medical Plan Offerings & Employee Participation Rates										
			PPO Plan		НМС) Plan	POS Plan		HDHP Plan		Indemnity Plan		
Field of Work	# of ORGs	% of ORGs Offering	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	
Arts, Culture, and Humanities	21	61.90%	69.23%	55.89%	7.69%	84.00%	0.00%	0.00%	46.15%	59.50%	0.00%	0.00%	
Education	6	66.67%	100.00%	78.75%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Environment and Animals	6	83.33%	40.00%	12.80%	0.00%	0.00%	20.00%	90.00%	40.00%	50.42%	0.00%	0.00%	
Health	10	100.00%	70.00%	51.89%	30.00%	40.00%	10.00%	74.00%	30.00%	36.67%	10.00%	1.00%	
Human Services	50	98.00%	65.31%	48.46%	12.24%	38.33%	10.20%	41.40%	38.78%	43.98%	2.04%	73.00%	
International, Foreign Affairs	1	100.00%	100.00%	40.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Public, Societal Benefit	12	91.67%	54.55%	64.00%	18.18%	70.00%	9.09%	80.00%	45.45%	41.60%	0.00%	0.00%	
Religion Related		-	-	-	-	•		-	-	-	-	-	
Mutual, Membership Benefit	5	80.00%	50.00%	29.00%	25.00%	50.00%	0.00%	0.00%	50.00%	58.00%	0.00%	0.00%	
Unknown, Unclassified	3	100.00%	33.33%	57.00%	0.00%	0.00%	33.33%	14.00%	66.67%	54.00%	0.00%	0.00%	
All Organizations	114	87.72%	64.00%	51.51%	13.00%	48.00%	9.00%	51.67%	39.00%	47.06%	2.00%	37.00%	

Scope			Eligibility Ti	me Frame for Medica	Employee Par al Pians	ticipation in	Part Time Employee Coverage	Medical Plan Opt Out
Field of Work	# of ORGs	% of ORGs Offering	% of ORGs Offering on EMP Start Date	% of ORGs Offering on 1st of the Month Following EMP Start Date	at 30 Days	% of ORGs Offering at 90 Days Following EMP Start Date	% of ORGs Offering Benefit to Part Time EMPs	% of ORGs Offering Opt Out Benefit Option To EMPs
Arts, Culture, and Humanities	21	61.90%	30.77%	38.46%	7.69%	15.38%	27.27%	23.08%
Education	6	66.67%	25.00%	50.00%	0.00%	25.00%	0.00%	25.00%
Environment and Animals	6	83.33%	60.00%	40.00%	0.00%	0.00%	0.00%	60.00%
Health	10	100.00%	10.00%	40.00%	10.00%	40.00%	30.00%	40.00%
Human Services	50	98.00%	16.33%	30.61%	22.45%	28.57%	25.00%	30.61%
International, Foreign Affairs	1	100.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%
Public, Societal Benefit	12	91.67%	27.27%	36.36%	9.09%	18.18%	40.00%	27.27%
Religion Related			-	-	-	-	-	-
Mutual, Membership Benefit	5	80.00%	25.00%	25.00%	0.00%	25.00%	66.67%	50.00%
Unknown, Unclassified	3	100.00%	33.33%	33.33%	33.33%	0.00%	66.67%	33.33%
All Organizations	114	87.72%	22.00%	35.00%	15.00%	24.00%	27.66%	32.00%

Detailed Analysis

Scope			Medical Plan Offerings & Employee Rarticipation Rates									
		% of ORGs			HMO Plan % of ORGs Offering % of EMPs in		POS Plan		HDHP Plan % of ORGs % of EMPs in		Indemnity Plan	
	ORGs	Offering	Offering	Plan	Chicking	Plan	Offering	Plan	Offering	Plan	Offering	Plan
Northeast U.S.	114	87.72%	64.00%	51.51%	13.00%	48.00%	9.00%	51.67%	39.00%	47.06%	2.00%	37.00%
Southeast U.S.		-	-	-	-	-	-	•	-	-	-	-
North Central U.S.		-	-	-	-	-		-	-	-	-	-
South Central U.S.		-	-	-	-	-			-	-	-	-
Northwest U.S.		-	-	-	-	-	-	-		-	-	-
Southwest U.S.		-	-	-	-	-	-	-	-	-	-	-
All Organizations	114	87.72%	64.00%	51.51%	13.00%	48.00%	9.00%	51.67%	39.00%	47.06%	2.00%	37.00%

Scope			Eligibility Ti	me Frame for Medica	Employee Pa al Plans	rticipation in
Geographic Region	# of ORGs	% of ORGs Offering	% of ORGs Offering on EMP Start Date	on 1st of the Month	% of ORGs Offering at 30 Days Following EMP Start Date	% of ORGs Offering at 90 Days t Following EMP Start Date
Northeast U.S.	114	87.72%	22.00%	35.00%	15.00%	24.00%
Southeast U.S.		-	-	-		
North Central U.S.		-	-		-	-
South Central U.S.		-	-		-	-
Northwest U.S.		-	-		-	-
Southwest U.S.		-	-		-	-
All Organizations	114	87.72%	22.00%	35.00%	15.00%	24.00%
		C	0			

Part Time Employee Coverage	Medical Plan Opt Out					
% of ORGs Offering Benefit to Part Time EMPs	% of ORGs Offering Opt Out Benefit Option To EMPs					
27.66%	32.00%					
-	-					
-	-					
-	-					
-	-					
-	-					
27.66%	32.00%					

Detailed Analysis

Changes in Data from 2017 to 2018

The report below shows how the data has changed in each field from 2017 to 2018. A positive percentage represents a number that has increased in value from 2017 to 2018, and a percentage with a negative sign represents a number that has decreased in value from 2017 to 2018. This symbol ">" will be used whenever a positive percentage change is greater than 100 percent. A hyphen (-) is displayed when comparable data is not available.

Scope		Medical Plan Offerings & Employee Participation Rates								
	PPC) Plan	HMO Plan		POS Plan		HDHP Plan		Indemnity Plan	
% of ORGs Offering	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan
All Organizations 0.71%	0.17%	-13.57%	-54.22%	-2.33%	-16.69%	13.77%	23.88%	3.44%	8.00%	-46.63%

Scope		Eligibility Ti		Employee Pa al Plans	rticipation in	Part	Time Employee Coverage	Medical Plan Opt Out
	% of ORGs Offering		on 1st of the Month		% of ORGs Offering at 90 Days t Following EMP Start Date		RGs Offering Benefit to Part Time EMPs	% of ORGs Offering Opt Out Benefit Option To EMPs
All Organizations	0.71%	37.08%	5.00%	-54.15%	55.52%		19.86%	48.11%